

Domenico Grasso
President

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Professor Jaerock Kwon
33567 Harvard Avenue
Westland, Michigan 48186

Dear Professor Kwon:

On behalf of the University of Michigan, I am delighted to congratulate you on your recent promotion, which was approved by the Board of Regents at their last meeting.

This promotion is a well-earned recognition of your dedicated service, scholarship and teaching, all of which add to the excellence of our University. We are grateful for your many contributions, both to your discipline and to our campus at large, and look forward to all you will accomplish in the future.

Please accept my warmest congratulations and best wishes for continued success.

Sincerely,



Domenico Grasso
President

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